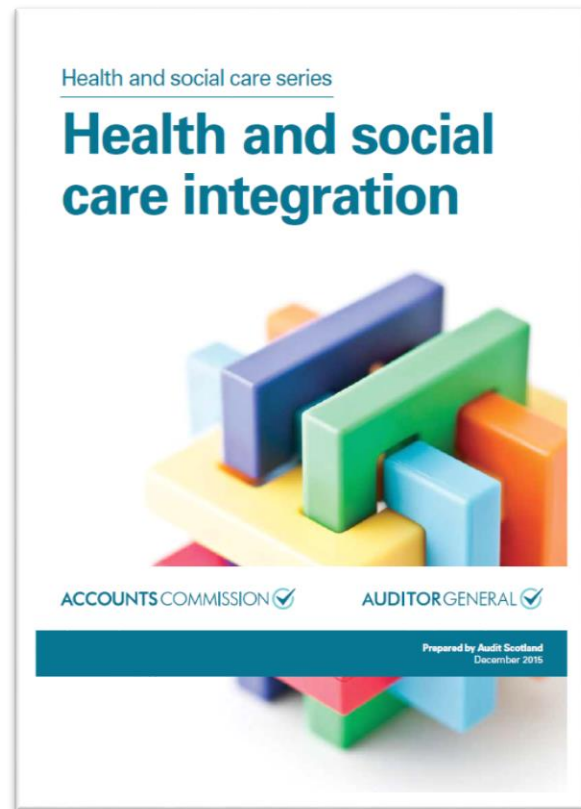


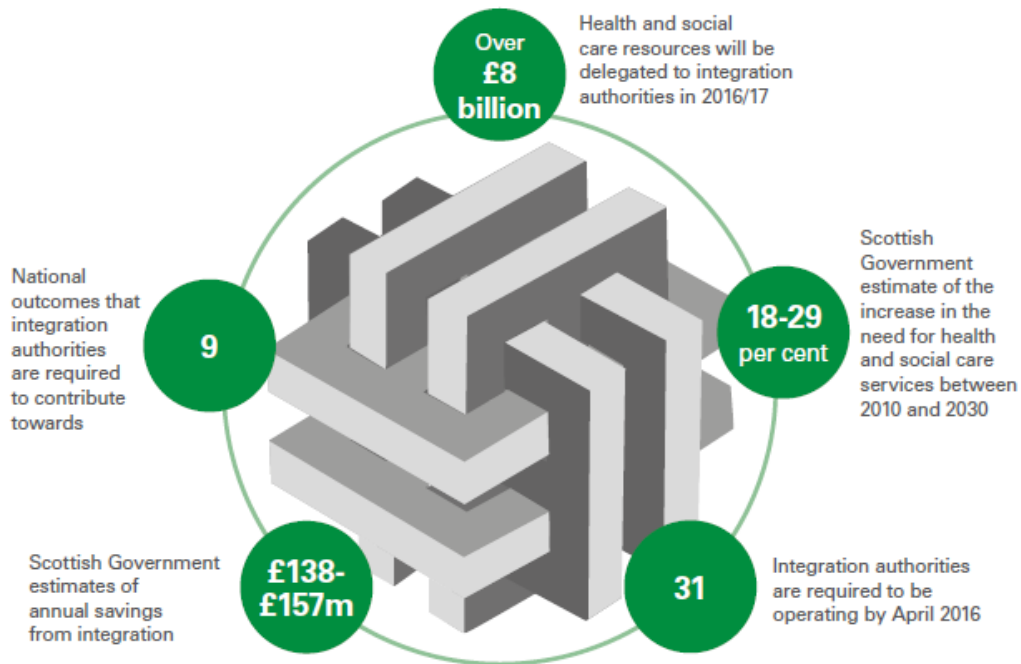
Health and Social Care integration

Gordon Neill, Senior Manager
January 2016

Three planned audits of integration

1. December 2015 on emerging risks.
 - analysis of key documents
 - visits to 6 partnerships
 - interviews
2. A more comprehensive audit looking at progress in 2017
3. An audit on the impact of the reforms on outcomes





Great deal of activity:

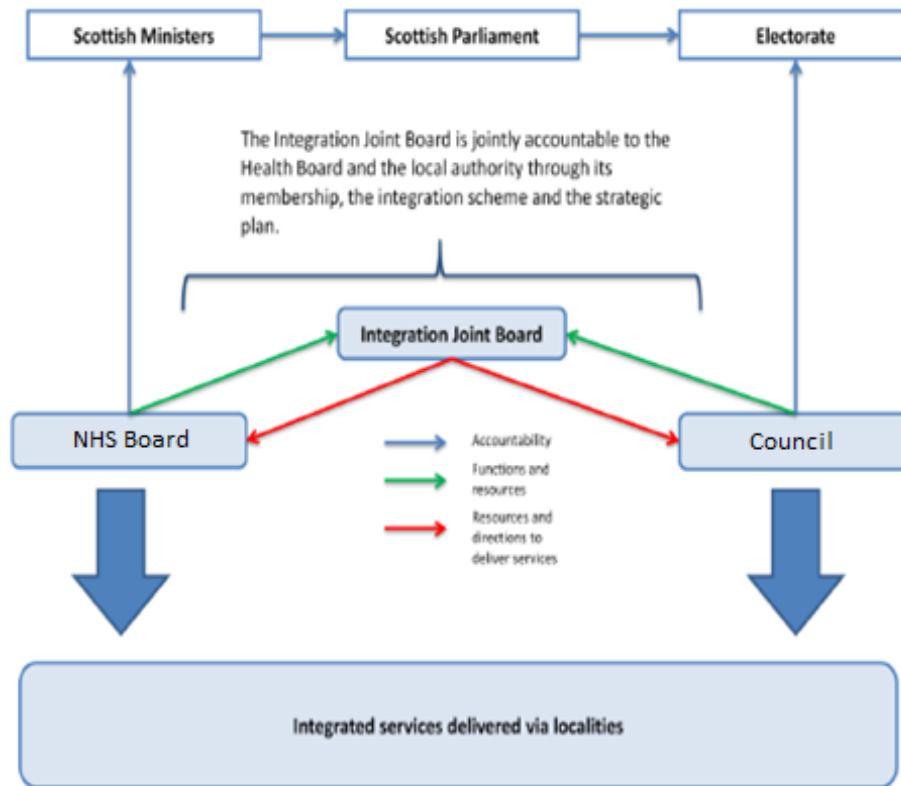
- Appointing key officers
- Appointing board members
- Agreeing formal integration schemes
- Scottish Government guidance & finance

All 31 expect to 'go live' by April 2016

Wide range of variations in:

- Scope of services being integrated
- Governance arrangements
- Stages in agreeing underlying strategies, finance, appointing key officers.
- Size and number of localities





Some Year 1 budgets still to be agreed:

- Public sector reductions and uncertainty
- Set-aside budgets for acute services
- Different planning cycles for councils and NHS boards

Budgets still to be agreed for localities

Greater uncertainty over longer-term funding, at a time of rising demands

Strategic plans – tend to be descriptive and aspirational

Wide variation in timescales for establishing supporting plans:

- Workforce plans
- Risk management
- Participation & engagement strategy

Role of clinicians & GPs?

Role of voluntary sector?

Continuing focus on acute sector?

Need for workforce strategies

- Inherited workforce shaped by budget reductions rather than future needs?
- Different NHS and council cultures (private sector, workforce reductions)
- Need to coordinate diverse range of carers, voluntary, NHS, social work staff

Shortage of care staff – particularly in Aberdeen and Edinburgh

GP resources and workload

Focus on outcomes

Are the right measures being used?

- Shift towards prevention?
- Shift from acute to community-based care?

Need for networking and sharing of good practice

Need to assess impact of reforms as they are implemented....

Copy of the December 2015 report on Audit Scotland's website:

http://www.audit-scotland.gov.uk/uploads/docs/report/2015/nr_151203_health_socialcare.pdf

Gordon Neill

Senior Manager, Performance Audit and Best Value

gneill@audit-scotland.gov.uk

Tel: 0131 625 1819